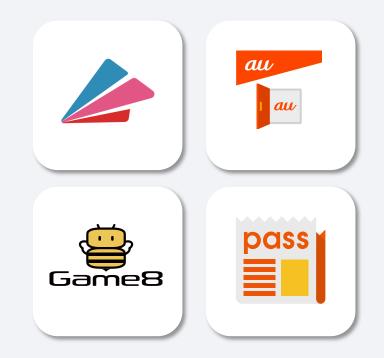
Gunosy

FY2023/5 Financial Results for Q3

Gunosy Inc. TSE Prime (6047) April 14, 2023



Gunosy

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Executive Summary



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Game8 recorded a significant QoQ increase in sales and profit due to strong PV growth as a result of major title releases.

Media business	 While overall sales of Gunosy Ads decreased QoQ, sales of the Gunosy app increased for two consecutive quarters since Q2, which led to a steady increase in gross profit. au Service Today saw a QoQ decline in MAUs due to the absence of a campaign.
Game8	 New major game titles were released in November and the number of PVs on the game walkthrough media remained strong. As a result, Game8 sales increased QoQ, hitting a new record for a single quarter.
Investment	 "slice" released a new product in December and AUM turned to growth in January 2023. We invested in Blume Ventures Fund IV as a limited partner.



Gunosy

Factors behind Sales Increase / Decrease

In Game8, the number of page views increased due to major titles released in November, and sales increased both QoQ and YoY. While overall sales of Gunosy Ads decreased YoY and QoQ, sales of Gunosy app increased QoQ.

Sales increase / decrease by Segment

•	FY2023/5	Difference		Easters hebind increase/decrease	
	Q3 result	YoY	QoQ	Factors behind increase/decrease	
Gunosy Ads	1,209	-142	-38	 Gunosy Ads The YoY sales decrease is mainly attributed to the decrease in DAUs in Gunosy app, NewsPass and au Service Today from the previous FY which is attributed mainly to curbing 	
ADNW	140	-107	-28	 advertising expenses in the same year. Overall sales of Gunosy Ads decreased QoQ, mainly due to lower-than-expected DAUs in au service Today. After resumption of advertising investment in the Gunosy app, 	
Game8	470	49	Increase 89	however, profitability improved as a result of an increase in new users, resulting in sales growth of 5.2% QoQ . ADNW Factors behind the YoY and QoQ sales decline were lower CPMs and number of impressions. We will continue to pursue business that	
Others	295	101	92	yields the advertising effectiveness expected by advertisers and strengthen cross-selling with Gunosy Ads. Game8 New major game titles were released in November and the number of PVs on the game walkthrough media remained strong. Sales	
Total	2,116	-99	114	increased both QoQ and YoY. Others Sales increased both YoY and QoQ due to strong performance of Smarprise.	

*1:Sales of Gunosy Ads are the total of "Gunosy", "NewsPass", "au Service Today" and "LUCRA"

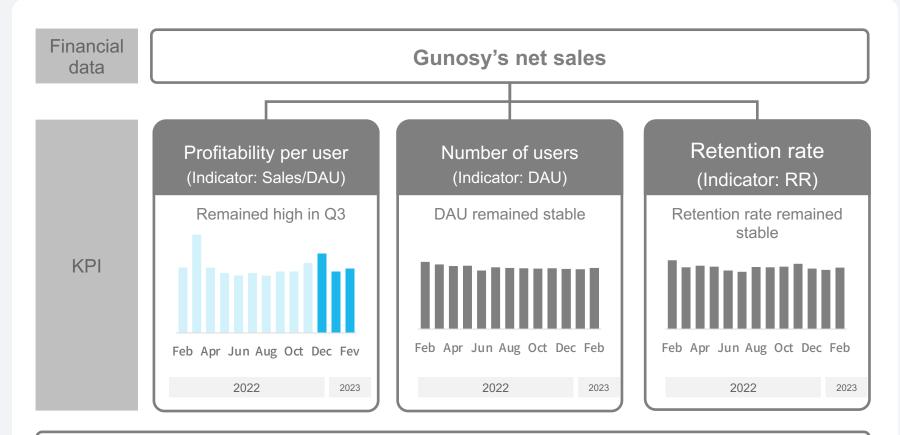
Gunosy

(Million yen)

Gunosy's Basic KPIs



Profitability per user remained high throughout Q3, including in December when advertising demand increased due to seasonal factors, resulting in QoQ sales growth. The retention rate remained steady and the number of users remained as planned.

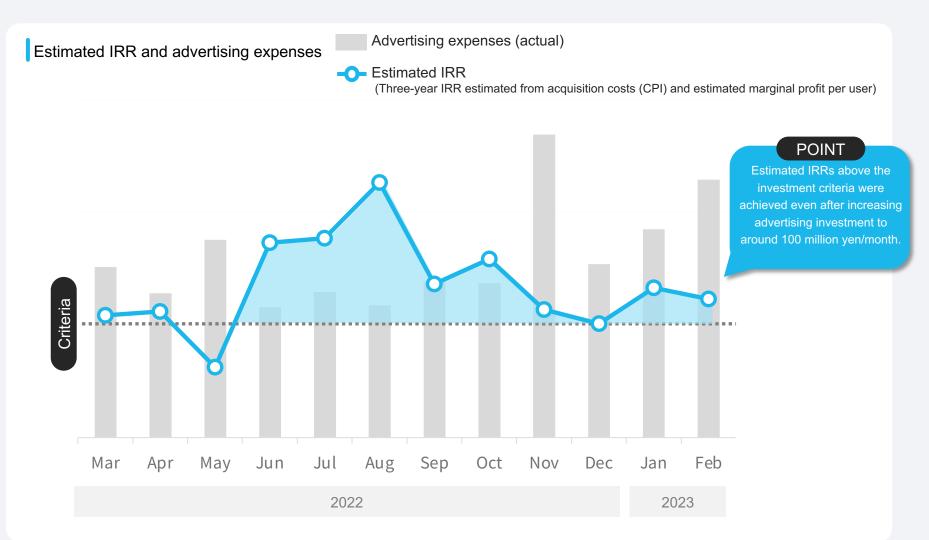


In Q4, retention rate rose due to news factors, etc., and the number of users showed a slight upward trend

Advertising Expenses and Estimated IRR

Gunosy

Although cost per acquisition temporarily deteriorated in December, which is the advertising demand season, user acquisition progressed efficiently in Q3 as a whole. The estimated IRR remained above the investment criteria due to a stable retention rate and improved profitability.



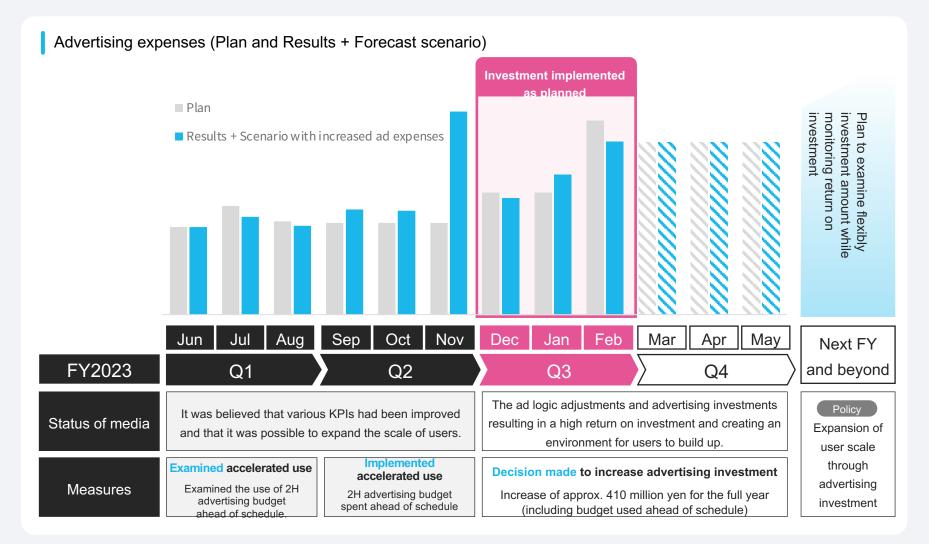
Gunosy

Advertising Investment in Gunosy

Gunosy

Gunosy

In Q3, increased amount of advertising investments were executed as had been planned. In Q4, we plan to invest at the planned level, considering return on investment and other factors.



Gunosy

Status of product improvement in Q4 and policy for the future



FY23 Q1

Gunosy's basic KPIs turning to an improving trend

Gunosy's basic KPIs turned to an improving trend as a result of product improvements made since the beginning of the period, and it was confirmed that advertising investment at the level of Q1 would consistently meet IRR criteria above our investment criteria. Accordingly, we began to re-evaluate growth opportunities for Gunosy through increased investment.

Major

improvements

FY23 Q2

Confirmed that return on investment (IRR) maintained on an ongoing basis.

Since the estimated IRR remained strong, we almost doubled advertising investment in November to 120 million yen/month and verified the effect thereof. It was confirmed that the return on investment would meet our IRR criteria, including an improvement in profitability due to the inflow of new users.

investment of up to 100 million yen/month

FY23 Q3

IRR remaining stable after raising the investment level

We re-evaluated the medium- to long-term growth potential of Gunosy and raised the level of our advertising investment level to 100 million yen/month, while taking into account the uncertainty of the macro environment. Since this is an upfront expenditure, we expect it to have a negative impact on operating profit/loss in the short term, but we

FY23 Q4以降

Focusing on improving the retention rate while implementing advertising investments of 100 million yen/month

In Q4, focusing on improving the retention rate in order to improve return on investment, while implementing advertising investment of around 100 million yen/month on a stable basis and maintaining the estimated IRR.

Refocus Retention rate

Q4~

Focus on improving the retention rate from Q4 onwards to achieve "improved IRR" and "shorter payout period" at the current investment level. This way we aim to (i) improve short-term P/L or (ii) maximize medium- to long-term profits through increased investment.

As a result of improving retention rates and profitability,

IRR to be sustainable even with increased advertising

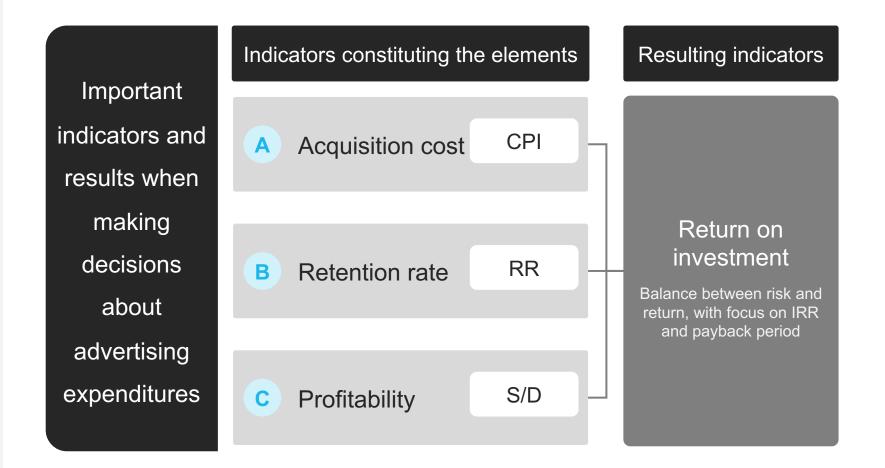
Gunosy

(Reference) Indicators Referred to When Making Advertising Investment Decisions



We make our decisions based on the improvement of KPIs and the final return on investment.

The advertising investments made since November were examined with KPIs set to criteria that would provide a satisfactory return on investment.

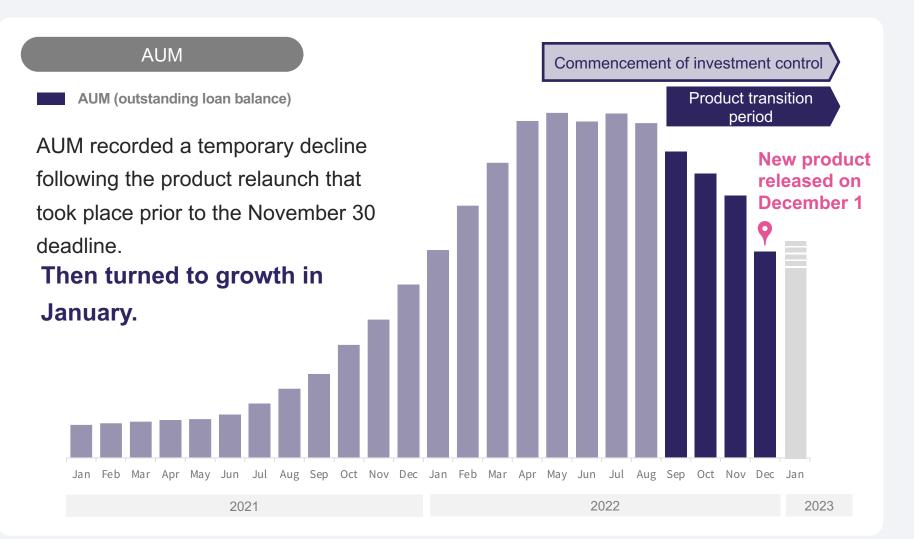


slice

Progress on KPIs

Gunosy

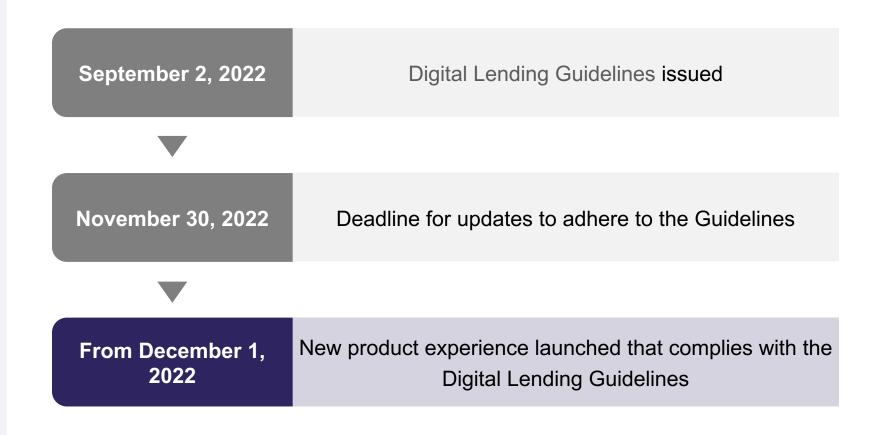
Following the release of new products that comply with RBI guidelines (details: p 12), the AUM decline bottomed out and turned to growth from January.





(Reference) Timeline since the Release of the GuidelinesGunosy

For "slice," the product experience was changed to adhere to the Digital Lending Guidelines issued by the Reserve Bank of India (RBI), and the new product release was completed on time. The transition to the new product is well underway with no major issues.





slice





Financial Results for FY2023/5 Q3



FY2023/5 Consolidated Results for Q3



For the nine months ended 28 February 2023, sales and profits were down year-on-year. **Q3 sales and profits, however, increased QoQ** due to the positive impact on Game8 from major titles and improved profitability due to the acquisition of new users in Gunosy app.

(Million yen)

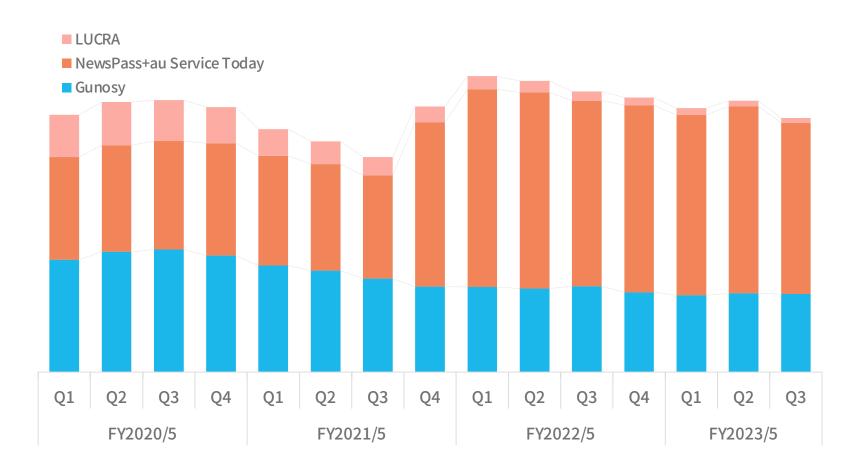
		QoQ comp	oQ comparison FY2023/5		YoY comparison	
	FY2023/5 Q3	FY2023/5 Q2	QoQ	Q1-Q3	FY2022/5 Q1-Q3	YoY
Net sales	2,116	2,001	105.7%	6,045	6,598	91.6%
Operating profit	6	-79	-	-156	189	-
Operating margin	0.3%	-	-	-	2.9%	-
Ordinary profit	-304	-300	-	-1,233	-31	-
Profit attributable to owners of parent	-332	-544	-	-492	-14	-



Total Number of Active Users (MAU)^{*}



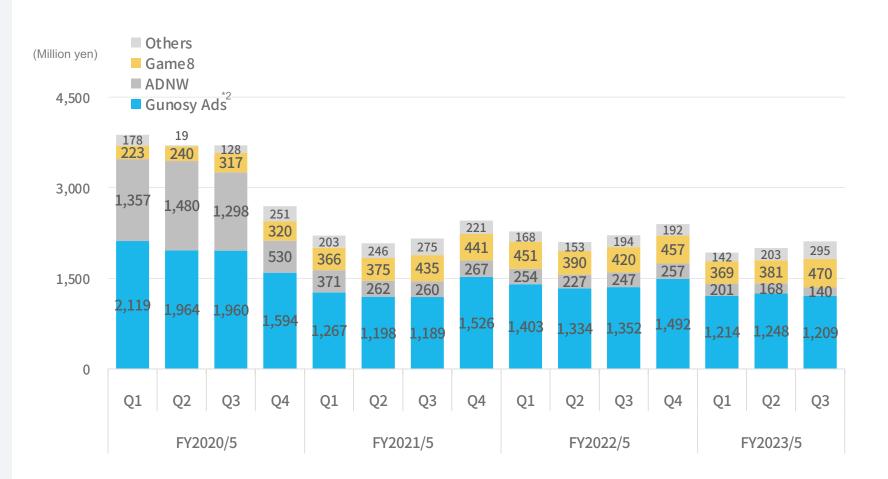
MAU of Gunosy app increased compared to Q1 this year due to an improvement in retention rates and increased advertising investment since November 2022. MAU of au Service Today declined QoQ due to the absence of a campaign implemented in the previous quarter.



*Average for each quarter of MAU (monthly active users) of "Gunosy", "NewsPass", "au Service Today" and "LUCRA (C) Gunosy Inc. All Rights Reserved. 15

Breakdown of Net Sales ^{*}

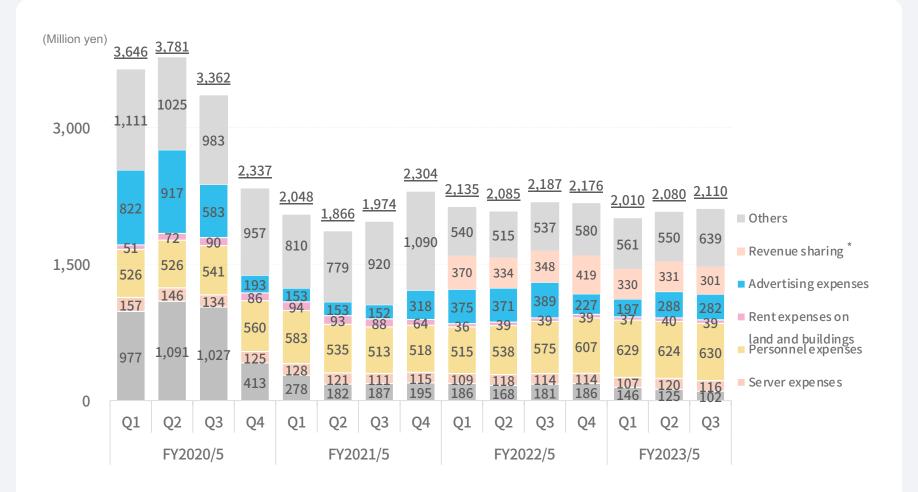
Game8's sales marked a significant QoQ increase. Gunosy Ads sales declined as a whole, but Gunosy app sales recorded an increase for the second consecutive quarter since Q2.



Cost Structure



'Others' increased due to sales growth at subsidiaries. Otherwise, there was no significant QoQ change. We will continue to operate our business with strict cost control.

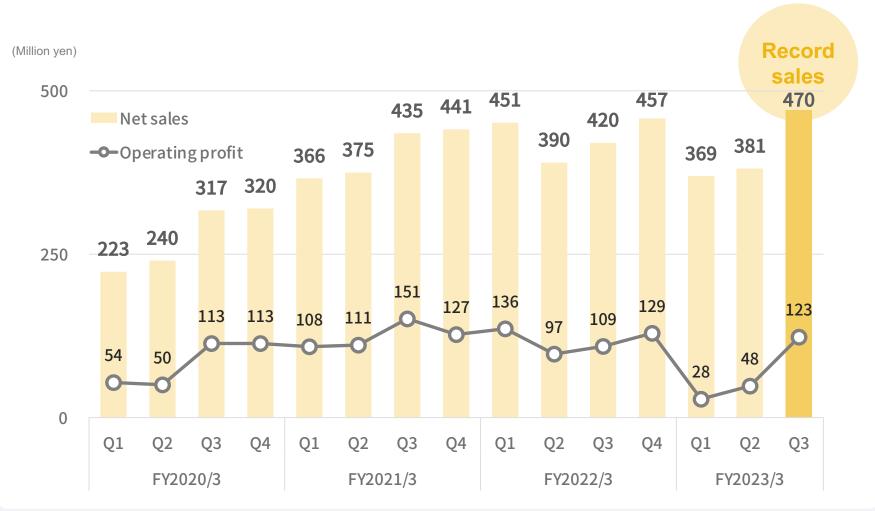


* "Revenue sharing" included in "Others" in FY2021/5 and earlier, but separated from "Others" from FY2022/5 Q1. "Live video production expenses" is included in "Others" from FY2022/5.

Game8



As announced in the previous quarter, the positive impact of the release of major game titles was fully reflected throughout Q3, **resulting in record sales**. On the other hand, these positive impacts are expected to settle down from Q4 onwards.



* Nonconsolidated results (before consolidated adjustment). Results of Smarprise, our subsidiary is not included FY2023 Q3 results are for the period from October to December 2022 due to a gap with the parent company's consolidated accounting period.





FY2023/5 Outlook



FY2023/5 Results Forecast (Consolidated)

Gunosy

The Results Forecast remains unchanged from the previous disclosure. In "slice", AUM showed a recovery trend in the January-March period following the release of new products, but ordinary profit and profit attributable to owners of parent remain undisclosed as discussions^{*1} are still underway with the auditors regarding the application of some of the accounting treatments related to the application of the equity method.

(Million yen)

	FY2023/5 1Q-3Q	FY2023/5 Full-year forecast	Progression rate
Net sales	6,045	8,250	73.3%
Operating profit	-156	-290	-
Operating margin	-	-	-
Ordinary profit	-1,233	Not disclosed	
Profit attributable to owners of parent	-492		

*1: Regarding the accounting treatment of PPA (Procedure for Purchase Price Allocation) for "slice", discussions are underway with the auditors to recognize the part that is currently amortized as goodwill as intangible assets with a shorter amortization period. As a result, amortization may increase in FY2023/5.





Business Overview by Division



Media Business

"AI-powered Video Summarization Service" (Beta Version) Launched

Gunosy

As part of creating our unique value, we launched a beta version of "AI-powered video summarization service" utilizing GPT-3¹. We will continue to provide new value to both users and media partners while leveraging new technologies. Besides this, LLM-based experiments and preparations, including internal digital transformation, are underway on an ongoing basis.

Outline of "AI-powered video summarization service"

Articles of video content summarized automatically by AI into a few lines of text

To view the original video based on the summary text, click on the link in the article



Development Background

Text-based summarization of long video was not available

Text-based summarization of short video content of a few minutes was available, but that for many lengthy video content, including YouTube videos, was not covered.

Development breakthroughs enabled by the technological development of Al

Technological developments such as LLM (Large-scale Language Models) dramatically shortened the time from conception to development of automatically generated content and functions, and expanded the range of content that can be handled including long videos.

Future LLM Initiatives

Promote internal digital transformation

Develop services utilizing LLM

*1: "GPT-3" is a large-scale language model developed by OpenAI, that has been trained on a massive amount of text data, and is capable of generating human-like text. *2: Large Language Models (LLM) are natural language processing models trained on a massive amount of text data.

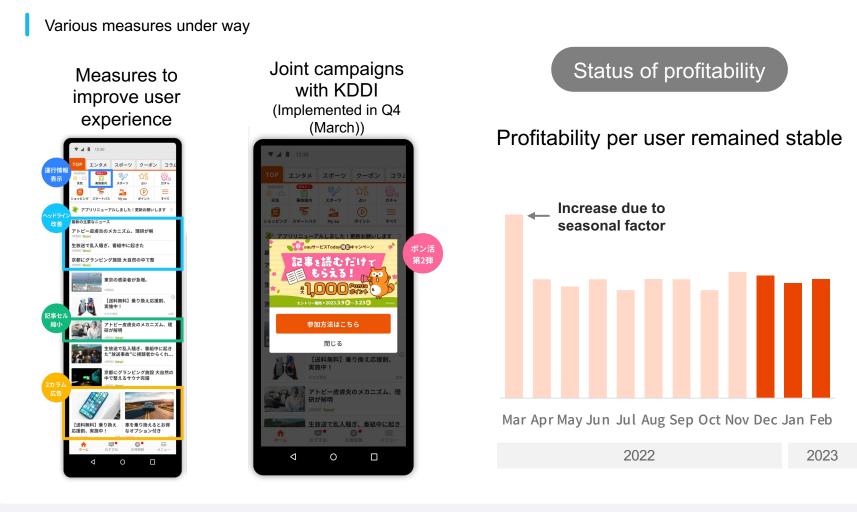


Media Business

au Service Today

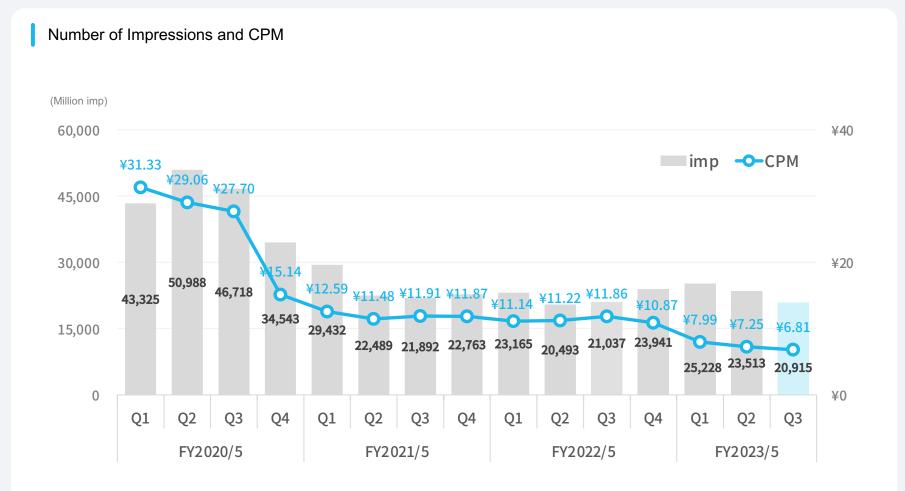
Gunosy

In Q3, we improved the user interface to enhance the user experience and profitability of the main screen of the application. We are working on joint campaigns with KDDI. Profitability remained stable.



Media Business Ad Network (ADNW)

CPMs and number of impressions remained lower. We will continue to pursue business that yields the advertising effectiveness expected by advertisers and strengthen cross-selling with Gunosy Ads.



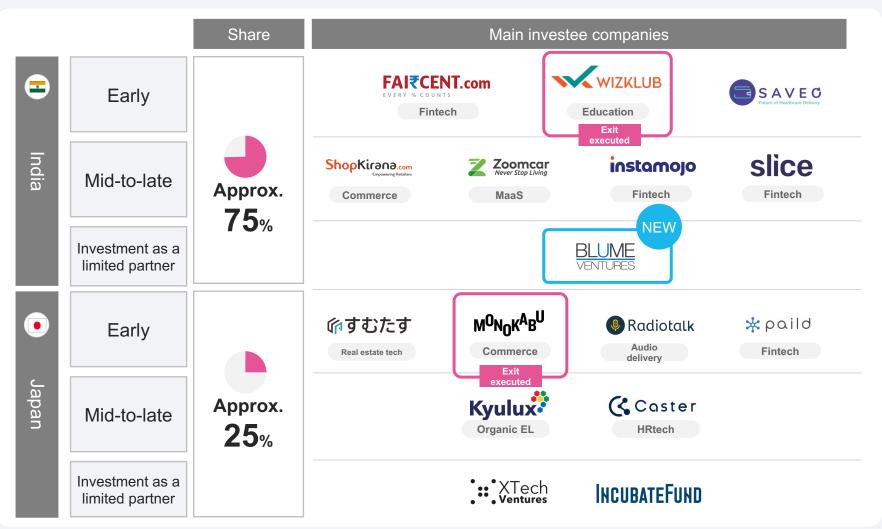
Investment

Investment

Gunosy

The overall cumulative investment remains in the range of approximately 5 billion yen. There was no major change in the overall portfolio except for new investment in Indian VC as a LP

* Investments made since October 2018, when the investment project was launched, are included in the following:



New Business

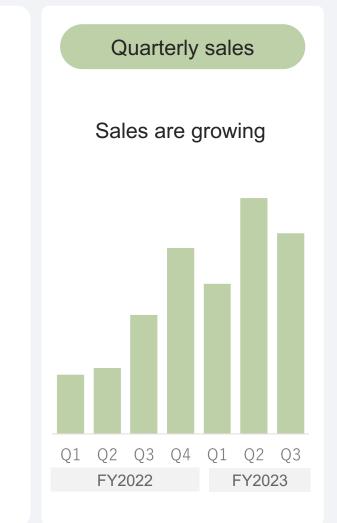
YOU IN

Gunosy

We expanded our sales channels to retail stores with high gift demand, including Tsutaya, which has 11 stores nationwide. **Increased awareness in offline stores leads to purchases through online sales**, contributing to sales growth.

VOUIN









Reference Materials: Overview of Gunosy Inc.



Overview of Gunosy Inc.

Gunosy

Basic Information

Company name:	Gunosy Inc.	Representative Director and Chairman, Officers: Group Chief Executive Officer (CEO), Shinji Kimura
Representative:	Shinji Kimura	Representative Director and President,
	Yuya Taketani	Yuya Taketani
Established:	November 14, 2012	Director and Chief Investment Officer (CIO), Yuki Maniwa
Fiscal year end:	Мау	Director, Kentaro Nishio
Capital:	4,099 million yen (as of the end of February 2023)	Director, Takuya Sawada
Stock Code:	6047 (TSE Prime)	Director (Outside), Suguru Tomizuka
Audit corporation:	Ernst & Young ShinNihon LLC	Director (Outside), Junichi Shiroshita
Number of employees:	260 (as of the end of February 2023,	Director (Outside), Hirokazu Mashita
Head office:	on a consolidated basis) 2-24-12 Shibuya, Shibuya-ku, Tokyo	Director (Outside), Lei-Isabelle Nakao
Business:	Development and operation of informat	ion Corporate Auditor, Masakazu Ishibashi
	curation service and other media	Corporate Auditor (Outside), Kenji Shimizu
		Corporate Auditor (Outside), Noboru Kashiwagi



Our Management Team

Gunosy

The management structure for FY2023/5 is as follows. We are continuing to strengthen our governance, including the **transition** from a non-statutory Compensation Committee to a non-statutory **Nomination and Compensation Committee (N&C)** in December 2021.



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From "Gunosy Way" to "Gunosy Pride"

Gunosy



The concept of "Gunosy Way", which had been defined as a milestone for Gunosy to follow, was **redesigned as "Gunosy Pride**", which inherits the original thoughts and concepts.

"Triple win" philosophy

Benefit the customer, the user, and the world. Benefit yourself, others, and your fellow employees. We will continue to create a cycle of goodness not only outside the company and society, but within our company as well.

2

Creating opportunities with science

We will use data and technology to accelerate innovation with facts. We will also use science to solve social issues.

3 Centennial quality

We do not stop working until we feel that this is the best we can do, rather than thinking that this is good enough. We will face the work in front of us with sincerity and honesty, seeking quality that will endure for a hundred years.

4

Respond to adversity in a positive way

There are as many adversities as there are challenges. However, we believe that it is the adversity that brings us the opportunity for growth. We will not run away from the obstacles in front of us, but rather we will aggressively pursue our business in adversity.

Investment Policy Updates (Reposted from FY2023/5 Financial Results for Q2)

Gunosy

In the media business, the return on investment showed progress due to the improvement of KPIs in Gunosy app. Therefore, we reassessed the growth potential of the Gunosy business and updated our investment policy, focusing on increasing investment as a medium- to long-term growth driver.

		Media business	Game8 group	Investment	New business		
G	uideline	Aim to achieve a market capitalization of ¥100 billion over the mid- to log					
Issues		Improve growth and profitability by establishing our unique value and improving UI and marketing efficiencies.	Acquire new growth drivers	Discover promising investments that could serve as growth drivers for the entire group	Create businesses that will become new growth drivers with a group-wide perspective		
Investment policy for growth		 Update Currently, profitability and retention rates have improved, confirming an improved return on investment. While monitoring KPI trends, aggressively invest in advertising on Gunosy app, aiming to expand the business to a certain scale. 	 In existing businesses, a certain level of investment in content made in order to gain a stable share of the market. Consider expanding investment at a time when promising new businesses begin to grow in terms of growth potential and return on investment. 	 Move from concentration in slice to diversified investment. Continue to invest in India to capture growth in the Indian market. Continue to invest selectively in Japanese startups 	 Invest flexibly in new businesses and M&A while monitoring the resource allocation of the entire group. Promote the creation of new businesses by leveraging our strengths, such as Gunosy's advanced technology and marketing. 		
Port	Room for growth	Growth potential raised by improving business structure Mid-high	Raise growth potential through new business development Present Future Low-mid up	Continue to invest in promising stocks in Japan/India	Shift upward by creating new businesses Present Future Under develop Create Mid-high		
Portfolio status	Capital return Investm ent	Mid-high Aggressive investment in advertising while paying attention to the macro environment	Mid-high Invest to stabilize existing businesses and develop new businesses	Mid-high Invest up to 1.5 billion yen by FY2024/5	(Under develop)Create Mid-high Invest when a promising business emerges that deserves an investment phase		

	May 2019	May 2020	May 2021	May 2022
Investment ratio	0.98	0.99	1.11	5.36
(M "Accumulated investment" and "Estimated value + Sale price"	 Accumulated Estimated val 253 249 	*2	1,867 2,068	25,741 5.4 times 4,805
Investme nt (accumulated) Japan	30 223	259 553	770	880 3,924
Market value (accumul ated)	30 218	259 547	776	1,037 24,703

*1. Accumulated investment: Calculated in yen at the exchange rate at the time of investment. Includes investments in issues already sold.

*2. Estimated value: Value that we estimated as the price at which shares, etc. would be transferred in an arm's-length transaction, based on the following method. Note that such estimated value is generally not based on the results of a valuation report by an external third party or an audit by an accounting auditor, but is calculated by us at our own discretion.

(1) Issues that raised funds in a recent funding round: The estimated valuation is the valuation at the time of the relevant round, with a 20.7% illiquidity discount applied.

- (2) Issues for which an external third-party valuation was previously obtained: The estimated valuation is based on such valuation.
- (3) Other issues: Valued at book value at the time of investment. For those acquired in foreign currency, the value is converted at the most recent exchange rate.

The estimated value of GaragePreneurs Internet Pvt. Ltd. (slice) is based on the valuation in the most recent funding round in June 2022 (with an illiquidity discount of 20.7% applied).



Forward-looking statements contained in these materials are prepared from judgments and assumptions based on information available at the time of preparing the materials, and do not guarantee their accuracy. These materials contain financial data that have not been audited by an independent certified public accountant or an auditing firm.

Please note that actual results may differ materially from the forecasts due to various uncertainties included in these judgments and assumptions and changes in risk factors and the economic environment.





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