# Gunosy

### FY2019/5 Financial Results for Q2

Gunosy Inc.

First Section of The Tokyo Stock Exchange (Stock Code: 6047)

January 15, 2019

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FY2019/5 Financial Results for Q2

# **Highlights of Financial Results**

Gunosy

Outline of P/L for Q2 of the fiscal year ending in May 2019

Net sales	3.84 billion yen	 +1.13 billion yen (141.9%)	•
Operating profit	0.73 billion yen	 +0.22 billion yen (143.8%)	•
Current profit	0.72 billion yen	 +0.21 billion yen (143.1%)	•
Net profit	0.97 billion yen	 +0.64 billion yen (299.5%)	• •

As in the previous quarter, NewsPass, LUCRA, ADNW and all subsidiaries have grown more than expected.

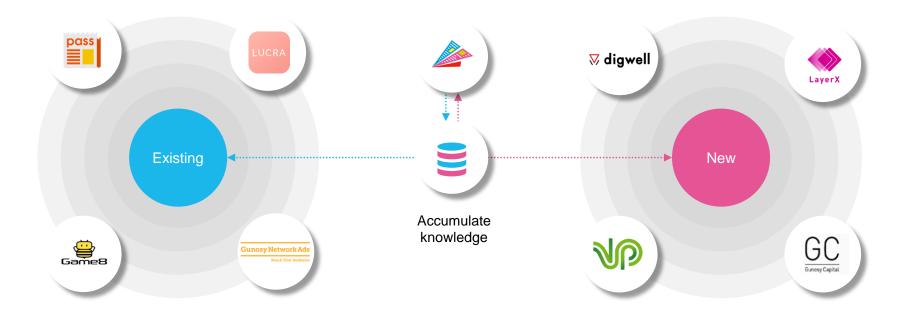
Gunosy (App)	Gunosy (App) NewsPass		ADNW	Subsidiaries	
Steady  MAU: Slight increase  Advertising expenses: Increase due to good acquisition	Significant increase in revenue  MAU: Increase	Significant increase in revenue  MAU: Increase	Significant increase in revenue	Significant increase in revenue	

## Summary

# Gunosy

#### **Topics**

- In light of the good user acquisition on the new approach in Gunosy App, we further increased advertising expenses by slightly less than 100 million yen.
- As a result, the MAU (Monthly Active Users) of Gunosy increased QonQ.
   We are preparing more effective user acquisition programs to achieve regrowth.
- We will bolster the presence of LayerX through a range of initiatives including a business tie-up with Microsoft Japan.



### FY2019/5 Consolidated Results for Q2

Gunosy

Net sales increased by 41%. As a result, operating profit rose 43%, showing a good result.

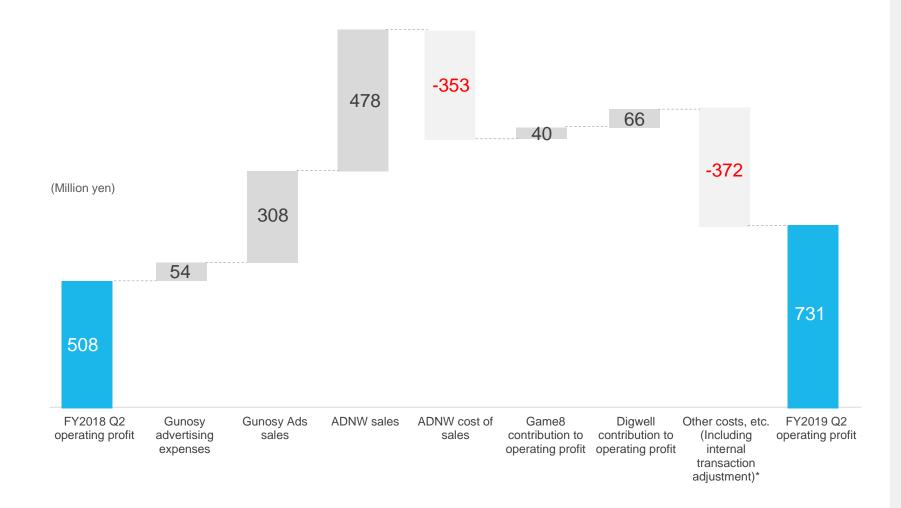
(Million yen)

	Quarter			First half		
	FY2018/5 Q2	FY2019/5 Q2	Change	Forecast for H1 at Oct.12,'18	FY2019/5 H1	Change
Net sales	2,707	3,840	141.9%	7,026	7,541	107.3%
Operating profit	508	731	143.8%	1,341	1,524	113.6%
Operating margin	18.8%	19.1%	-	19.1%	20.2%	-
Current profit	508	728	143.1%	1,341	1,520	113.4%
Net profit attributable to owners of parent	324	972	299.5%	1,261	1,517	120.2%

### FY2019/5 Factors for Increase in Profit in Q2

Gunosy

Steady growth in Gunosy Ads and ADNW sales made a significant contribution to the increase in profit.



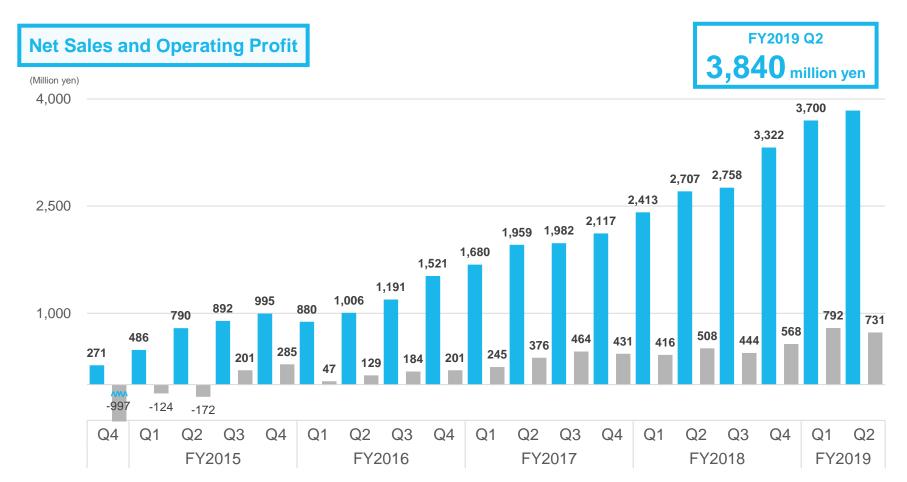
<sup>\*</sup> Mainly increase in costs for revenue sharing and advertising expenses for LUCRA

# **Financial Results (Quarterly)**

Gunosy

Net sales set a record high for 13 consecutive quarters, at 3.84 billion yen.

Operating profit, despite a quarter-on-quarter decline due to the increase in advertising expenses by slightly less than 100 million yen, hit its second highest level after the level reached in the previous quarter.

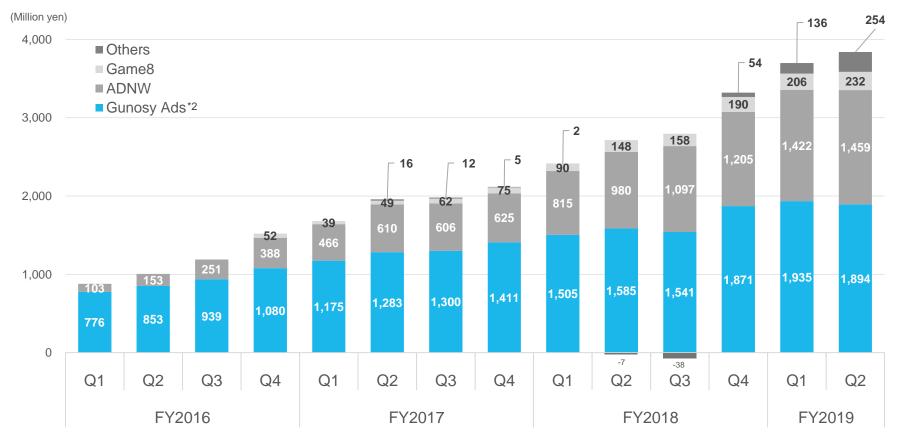


<sup>\*</sup> For the quarters up to FY2016 Q2, the figures are from the non-consolidated results.

### Breakdown of Net Sales\*1

# Gunosy

ADNW sales exceeded the previous record high. Gunosy Ads\*2 and Game8 continued to record solid sales.



<sup>\*1</sup> Sales of Gunosy Ads, ADNW and Game8 are presented on a non-consolidated basis. Internal trade adjustments are included in Others.

<sup>\*2</sup> Sales of Gunosy Ads are the total of Gunosy App, NewsPass App and LUCRA App.

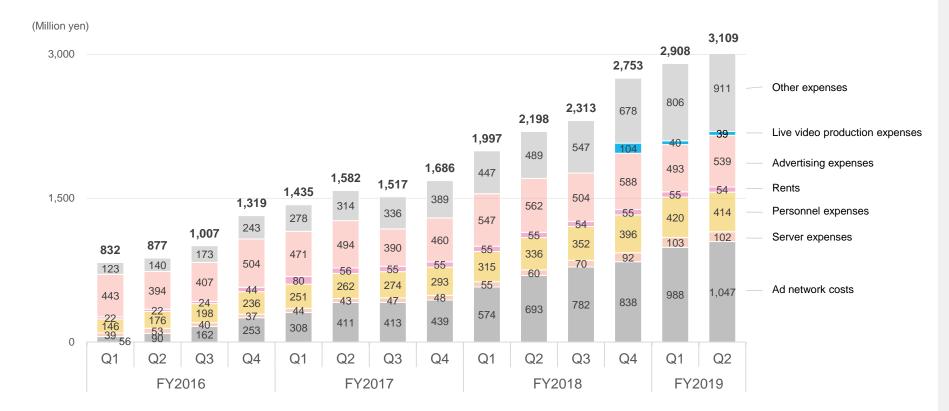
<sup>\*3</sup> For the quarters up to FY2016 Q2, the figures are from the non-consolidated results.

### **Cost Structure**

# Gunosy

Variable costs (ADNW costs, costs for revenue sharing with KDDI that are included in "Other expenses") increased, mainly associated with the rise in net sales. The cost structure remained stable.

### **Cost Structure**



<sup>\*</sup> For the quarters up to FY2016 Q2, the figures are from the non-consolidated results.

### **Cumulative Total of Downloads**

# Gunosy

The performance of acquisitions are good for Gunosy App due to an addition to advertising expenses, and CPI\* is maintained to low levels.



<sup>\*</sup> CPI: Cost Per Install: Unit cost to acquire one user

### Total Number of Active Users\*1

Gunosy

Diversification is making progress due to the growth of NewsPass and LUCRA. In addition, the MAU of Gunosy App, which had remained stable, **turned slightly upward in Q2.** 



<sup>\*1</sup> Average for each quarter of MAUs (monthly active users) of Gunosy, NewsPass and LUCRA.

<sup>\*2</sup> The percentage of overlapped MAUs (monthly active users) of both Gunosy and NewsPass is within 10%. Source: Estimates of Gunosy Inc.

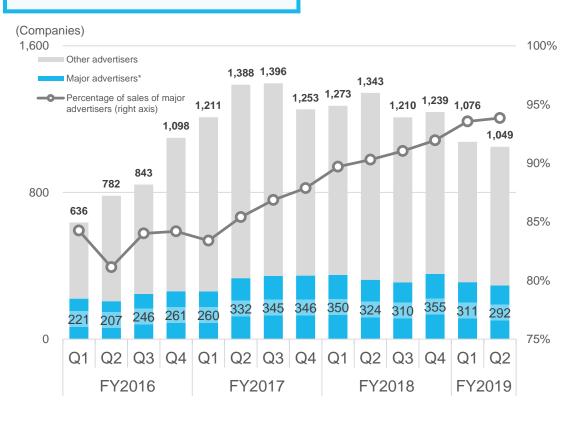
### **Advertisers**

# Gunosy

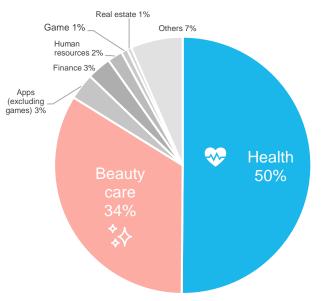
The ratio of major advertisers increased because we focused on sales activities for the existing major advertisers\* with the purpose of cutting unit costs for customers.

Along with the growth of LUCRA, the share of the Health and Beauty care segments continued to increase.

#### **Number of Active Advertisers**



### Segment of Advertisers (FY2019 Q2)



<sup>\*</sup> The number of advertisers whose advertising budget is 1 million yen or more.

## Ad Network (ADNW)

Gunosy

We continued to acquire good advertising inventories and maintained a high CPM\*.

#### **Number of Impressions and CPM**



<sup>\*</sup> CPM: Cost Per Mille; unit price per 1,000 views of advertisements

2 FY2019/5 Results Forecast

# **Progress in FY2019/5 Financial Forecast**

# Gunosy

#### The first half forecast of operating profit was achieved with the progression rate of 113.6%.

The results forecast remains unchanged because advertising expenses are expected to be further increased, mainly for Gunosy whose acquisition is good, and new media as well (additional increase subject to the results of monitoring of CPI trends).

(Million yen)

	First Half			Full-year		
	Corrected forecast for H1 at Oct.12,'18	Actual result	Change	Corrected forecast for H1 at Oct.12,'18	Progression rate	
Net sales	7,026	7,541	107.3%	14,462	52.1%	
Operating profit	1,341	1,524	113.6%	2,722	56.0%	
Operating margin	19.1%	20.2%	-	18.8%	-	
Net profit attributable to owners of parent	1,261	1,517	120.2%	2,159	70.2%	

**Business Overview** 

# **Highlights by Division**

# Gunosy

User acquisition on the back of the new approach remained good in Gunosy App. Advertising expenses were further increased by slightly less than 100 million yen. Media Progress was made in the enhancement of video content and a shift to video from text based media. We released Gunosy Sports as the first application in the current fiscal year. We released programmatic advertising and automatic bidding functions. We will expand the customer base. Advertising Sales of digwell, our subsidiary, grew. The growth made a significant contribution to the Group's profitability. LayerX increased its presence in Japan through a business tie-up with Microsoft, BC (blockchain) among other initiatives. We invested in Zoomcar, the largest online car rental company in India, as the first Investment project.



(1) Gunosy



# Gunosy

Advertising expenses were further increased due to good user acquisition, resulting from the ongoing efforts to enhance the coupon program.

Production of the second TV commercial for the coupon program is in process. We are working on a plan to further strengthen promotions.

#### **Promotion** Content Improvements in the level of acquisition efficiency from previous levels contributed to increases in As of August 31, 2018 Article DAU and MAU. Number of Types of We further increased advertising **Digital** brands coupons expenses by slightly less than 100 million yen while maintaining the 22 current level of acquisition efficiency. Coupon We started to air the first commercial As of November 30, 2018 in December. The second one will be aired in February. Number of Types of Official video brands coupons (Efforts are being made to enhance 12 **59** 使えるお店 the program) 増えてます!



# (1) Gunosy



# Gunosy

The enhancement of video content is progressing. A shift to video content is underway.

# Changes in the scale of users who have finished viewing video

#### Main video content broadcast in Q2





#### Gunosy Q

A live interactive quiz program featuring user participation (held on a regular basis)

#### Tie-up programs

Live programs hosted by celebrities or singers (held on an irregular basis)

### Alliance with external partners

#### **Eclipse LIVE**

A tie-up program with one of Japan's largest weather information media

#### Live broadcasting of sports

Live broadcasting of major sports such as soccer, baseball and basketball as well as their highlights (1) Gunosy



# Gunosy

We released Gunosy Sports as a cut-out application.

We will validate the application in the current fiscal year from the perspective of unit economics for growth in the next fiscal year and beyond.

### Background

- Interest in sports is growing as shown by the launch of channels dedicated to sports and special corners allocated in articles, with a view toward the Tokyo Olympics.
- We released Gunosy Sports to provide sportsfocused information.

#### Plan for the current fiscal year

- We will validate the persistency of users in the first place.
- In addition, we will conduct a marketing test of the service for low budget and make preparations for growth in the next fiscal year and beyond.





# (2) NewsPass



Gunosy

We are seeking to **improve user experience** through **the enhancement of "likes" and video content**. We are moving forward with efforts to strengthen communities through the development of commenting functions.

#### Content

- We plan to provide more daily life-based information by utilizing "likes" and comments according to algorithms.
- We are in the process of enhancing video content. By doing so, we will improve user experience.

### Special offer

• We conducted the wallet point present campaign.

### Community

 The "like" function is already incorporated. We are in the process of developing commenting functions.

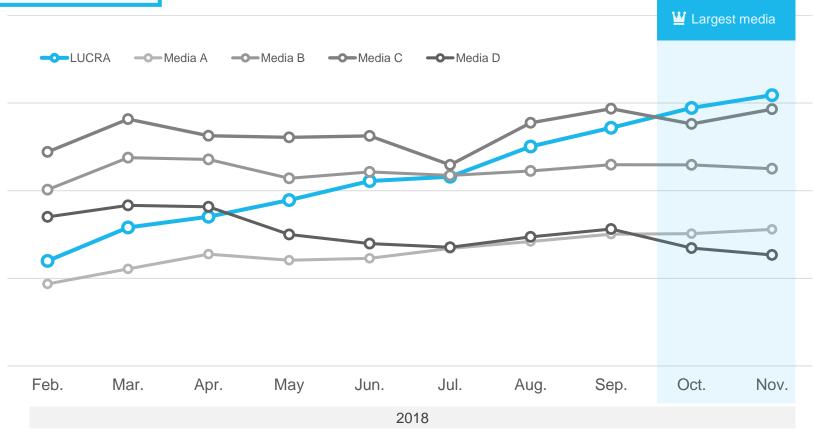


# (3) LUCRA LUCRA

# Gunosy

The DAU and MAU grew significantly due to improvements in user acquisition efficiency and persistency. In terms of the MAU, the service became the largest media outlet oriented to women in the Japanese market.

### Changes in MAU



<sup>\*</sup> Based on a survey by the Company (we referred to AppAnnie)



### Gunosy/NewsPass/LUCRA

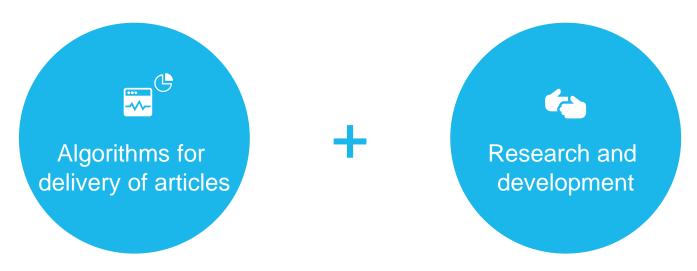






Gunosy

We are **improving algorithms** for services in Gunosy, NewsPass and Lucra and conducting **research and development on leading-edge algorithms**.



- Full-scale introduction of personalization for Gunosy
   ⇒ Improvement in article click rates by more than 10%.
- Renewal of algorithms for related articles in NewsPass
   ⇒ Improvement in click rates by approximately 30%.
- Started the implementation and trial introduction of an algorithm that reduces the number of articles displayed that are judged to be click-bait articles.

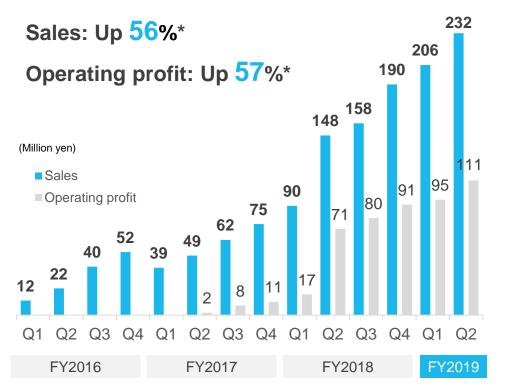
- Conducted a joint study with Yoshida Lab at Toyohashi University of Technology and made announcements at international conferences.
  - Development of an algorithm to specify click-bait articles. (Announced and posted a paper at the conferences of DEIM, YANS and WI)
  - Analysis of user activities with respect to the filter bubble and eco chamber.
     (Announced and posted a paper at the conferences of JSAI, IEEE and Bigdata)

(4) Game8



Both sales and operating profit continued to set record highs, with operating sales reaching 110 million yen. Good progress was made in the promotion of functions other than game walkthrough/strategy articles.

### Sales and Operating profit



#### New Driver for Growth



Actively expand content other than game strategies.

- Content for advance reservations grew steadily.
- We created new business teams to launch other businesses effectively.
- We are considering undertaking M&As, investments, alliances and other initiatives proactively.

<sup>\*1</sup> Non-consolidated results (before consolidated adjustment)

<sup>\*2</sup> The sales and operating profit increase rates are the year-on-year values.

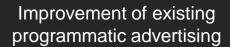
Advertising Business

### **Existing Advertisers**

Gunosy

We released new automatic bidding functions in existing programmatic advertising to expand the customer base.

We also launched new content-linked ads such as coupons and live events.



Launch of content-linked ads

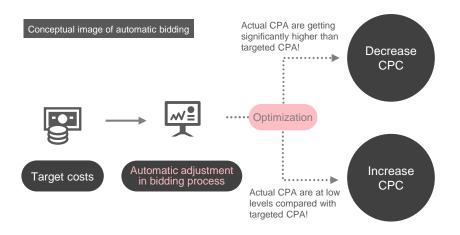




Function that automatically optimizes usage at lowest bidding prices on a daily budget basis



Function that optimizes bidding prices for apprelated projects





Commercialization of content-linked ads such as the combination of article ads, live events and coupons.

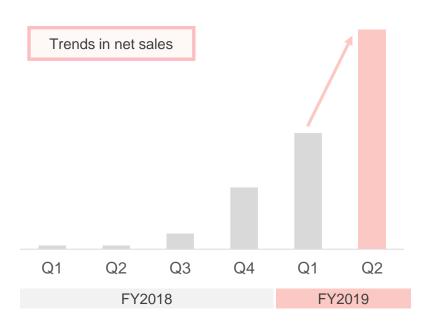
# **New Advertisers (digwell and VIDPOOL)**

Gunosy

Affiliate advertising orders remained good, and the sales of the subsidiary, digwell, increased. We launched initiatives including the sale of packages aimed at advertisers of products and services for men to make VIDPOOL profitable.



Sales grew steadily following the launch of pay-per-click services for APP advertisers.





Launch of the sale of premium video packages aimed at advertisers of products and services for men



Delivery to good male user-oriented media that have 40 million views per week

### LayerX

# Gunosy

We will move forward with the development and expansion of consulting and technical support through collaboration with Microsoft Japan in BaaS.

> 2018年11月30日 株式会社 LaverX 日本マイクロソフト株式会社

#### 報道関係者各位

#### LayerX と日本マイクロソフトがブロックチェーン分野で協業

株式会社 LayerX (本社:東京都港区 代表取締役 社長:福島良典、以下 LayerX) と日本マイクロソフ ト株式会社(本社:東京都港区 代表取締役 社長:平野 拓也)は、ブロックチェーン分野において協 業を開始します。両社は、企業へのブロックチェーン導入コンサルティング、開発支援等のサポートな どを行います。日本マイクロソフトは、Microsoft Azure ベースのブロックチェーンプラットフォーム の提供に加え、エンタープライズ市場におけるブロックチェーン導入企業の開拓を行い、LayerX は、 ブロックチェーン技術を導入するためのコンサルティングや設計、開発などの技術的なサポートを行い ます。さらに、両社でブロックチェーン技術の普及に向けた施策を検討、実施していきます。





近年、ブロックチェーン技術のシステム導入に関心が高まっている中、日本マイクロソフトでは、2016 年より、パブリッククラウドプラットフォーム Microsoft Azure 上でブロックチェーンインフラの構築 を支援する BaaS (Blockchain as a Service) の提供を開始しており、Nasdaq の Nasdaq Financial Framework (NFF)など、すでに国内外で多くの企業に利用されています。また、LayerXは、ブロックチ ェーン技術に特化し、ブロックチェーン技術の研究やシステムの開発、コンサルティングを行なってき ました。この度、加速する国内のブロックチェーン技術の社会実装に対して、充実したブロックチェー

https://news.microsoft.com/ja-jp/2018/11/30/181130-layerx-microsoft-azure/

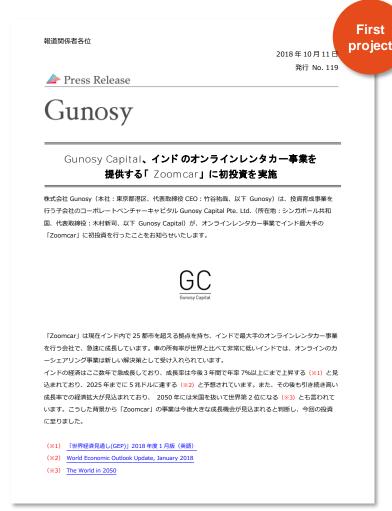
### **Gunosy Capital**

# Gunosy

We carried out the first project, which is an investment in Zoomcar, the largest online car rental company in India.

#### Overview of investee

- Company name: Zoomcar, Inc.
- Head office: Bangalore, Karnataka, India
- Representative: Greg Moran
- Established: 2012
- URL: https://www.zoomcar.com/
- Business: Online car rental and car sharing businesses



**Appendix Reference Materials: Overview of Gunosy Inc.** 

### Overview of Gunosy Inc.

# Gunosy

#### **Basic Information**

Company name: Gunosy Inc.

Representative: Yuya Taketani

• Established: November 14, 2012

Fiscal year end: May 31

· Capital: 4,011 million yen

(as of the end of November 2018)

• Stock Code: 6047 (First Section of The Tokyo

Stock Exchange)

Audit corporation: Ernst & Young ShinNihon LLC

Number ofemployees:170 (as of the end of November2018, on a consolidated basis)

Head office: Roppongi Hills Mori Tower,

6-10-1 Roppongi, Minato-ku,

Tokyo

Business: Development and operation of

information curation service and

other media

· Officers: Representative Director and CEO,

Yuya Taketani

Director and COO, Tetsuya Nagashima

Director, Yoshinori Fukushima

Director, Shinji Kimura

Director (Outside), Toshifumi Tsukada

Director (Outside), Suguru Tomiduka

Director (Outside), Hiroki Teshima

Director (Outside), Hirokazu Mashita

Corporate Auditor, Masakazu Ishibashi

Corporate Auditor (Outside),

Kenji Shimizu

Corporate Auditor (Outside),

Noboru Kashiwagi

### **Directors**



Representative Director and CEO Yuya Taketani

He graduated from the Department of Industrial and Management Systems Engineering, School of Creative Science and Engineering, Waseda University. After working at GREE Inc., he joined our company. After serving as Director & COO from August 2013 and Representative Director & COO from August 2016, he assumed the post of Representative Director & CEO in August 2018.



Director (Outside)
Toshifumi Tsukada

In 1986, he joined DDI Corporation (now KDDI Corporation). After serving as Representative Director of mediba Inc. and Representative Director of WebMoney Corporation, etc., he currently serves as General Manager of Advanced Business Development Division, Life Design Business Sector, KDDI Corporation. In August 2016, he assumed the post of Outside Director of our company.



Representative Director and COO Tetsuya Nagashima

He graduated from the Faculty of Science and Technology, Keio University. After serving as Executive Director of AUN CONSULTING, Inc. and then GREE Inc., he joined our company. He led our advertising business unit as Executive Officer. After serving as Director from August 2016 and Director & CBO from August 2017, he assumed the post of Director & COO in August 2018.



Director (Outside)

Suguru Tomiduka

After joining Recruit Company (now Recruit Holdings Co., Ltd.) in 1988, he served as its Executive Officer as well as Representative Director of an affiliated company of Recruit Holdings Group and was involved in the internet media business and management. In 2018, he founded Tommy Co., Ltd. He currently serves as Representative Director of Tommy and Outside Director of eole Inc. In August 2018, he assumed the post of Outside Director of our company.



Yoshinori Fukushima

He graduated from the Graduate School of Engineering, The University of Tokyo. During his time at the school, he developed the services of Gunosy, founded the company in November 2012, and assumed the post of Representative Director. Subsequently, in November 2013, he took up the post of Representative Director & CEO. He was selected as Super Creator in IPA's MITOU Program in 2012. In August 2018, he transferred to the subsidiary, LayerX Inc., to concentrate on his work as its representative director.



Director (Outside)
Hiroki Teshima

He joined HAKUHODO Inc. in 1999. From 2006, he served as Director when Interspire, Inc. (now UNITED, Inc.) was founded. After two business mergers, he assumed the post of the CEO of UNITED, Inc. at the end of 2012. He also served as Outside Director of Mercari, Inc., in which the company invested, in 2013. He has a wide range of experience in management and internet-related businesses. Since August 2018, he has served as Outside Director of our company. In September 2018, he assumed the post of Joint Founder and General Partner of XTech Ventures.

# Gunosy



Director Shinji Kimura

He graduated from the Department of Physics, Faculty of Science, The University of Tokyo. After joining DREAM INCUBATOR Inc., he founded Atlantis Co., Ltd. (now Glossom, Inc.) in March 2007 and sold it to GREE Inc. in 2011. He assumed the post of Representative Director of our company in 2013 and resigned in 2014. In June 2016, he founded AnyPay Inc. In August 2017, he took up the post of Director of our company.

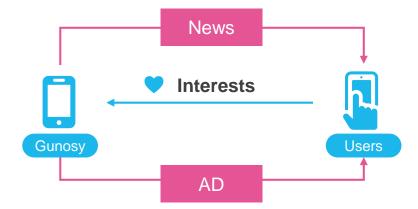


Director (Outside)
Hirokazu Mashita

In 1991, he joined Nomura Securities Co., Ltd. In 1996, he graduated from the MBA course at Duke University Fuqua School of Business. After serving as Director of Hikari Tsushin, Inc. and Representative Director of e-machitown Co., Ltd., he founded M&S Partners Pte. Ltd. in 2013 and has served as its Director (up until now). He has experience in global management and investments both in Japan and overseas. Since August 2018, he has served as Outside Director of our company.

# **Business Model: Gunosy Ads**

# Gunosy





Ad on list page



Ad in an article

### Revenue

Targeted advertisement delivery by interest cluster

Click-guaranteed (CPC = Cost per Click)

Impressionguaranteed (CPM = Cost per Mille)

### **Features**

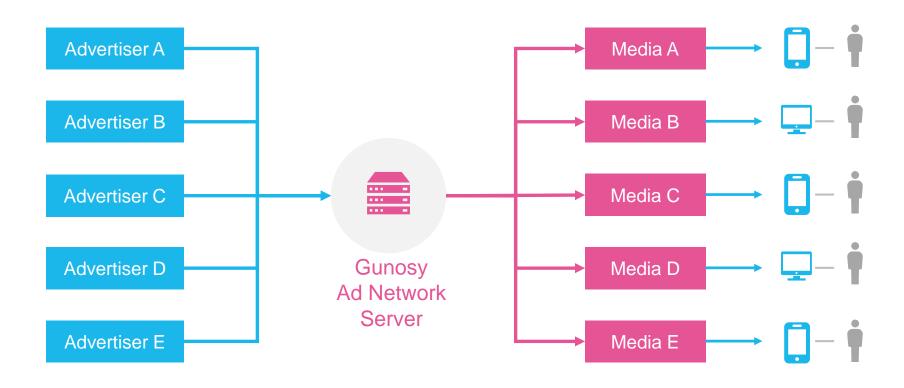
- 1. In-feed advertisements (ads inserted into articles) enhance visibility
- 2. Highly frequent contact
- 3. Ads delivered according to interests

### **Business Model: Ad Network**

# Gunosy

In addition to delivering advertisements inside Gunosy (Gunosy Ads), we release Gunosy Ad Network service, which delivers ads to external partner media.

Currently, more than 600 media outlets have introduced this service.



**Disclaimer** 

Gunosy

Forward-looking statements contained in these materials are prepared from judgments and assumptions based on information available at the time of preparing the materials, and do not guarantee their accuracy.

Please note that actual results may differ materially from the forecasts due to various uncertainties included in these judgments and assumptions and changes in risk factors and the economic environment.

# Gunosy

Optimally deliver information to people around the world